



# Capital Program Market Briefing *March 2026*

*Seqwater acknowledges the Traditional Owners of these waters and surrounding lands and recognises their continued connection to the land, waters and community. We pay our respects to them and their cultures and to elders both past and present.*

*Image: North Pine Dam*



# Agenda

- Introduction and welcome
- CEO update
- Spotlight on regional water treatment plants and our Capital investment program
- Streamlining and meeting industry sophistication in procurement practices



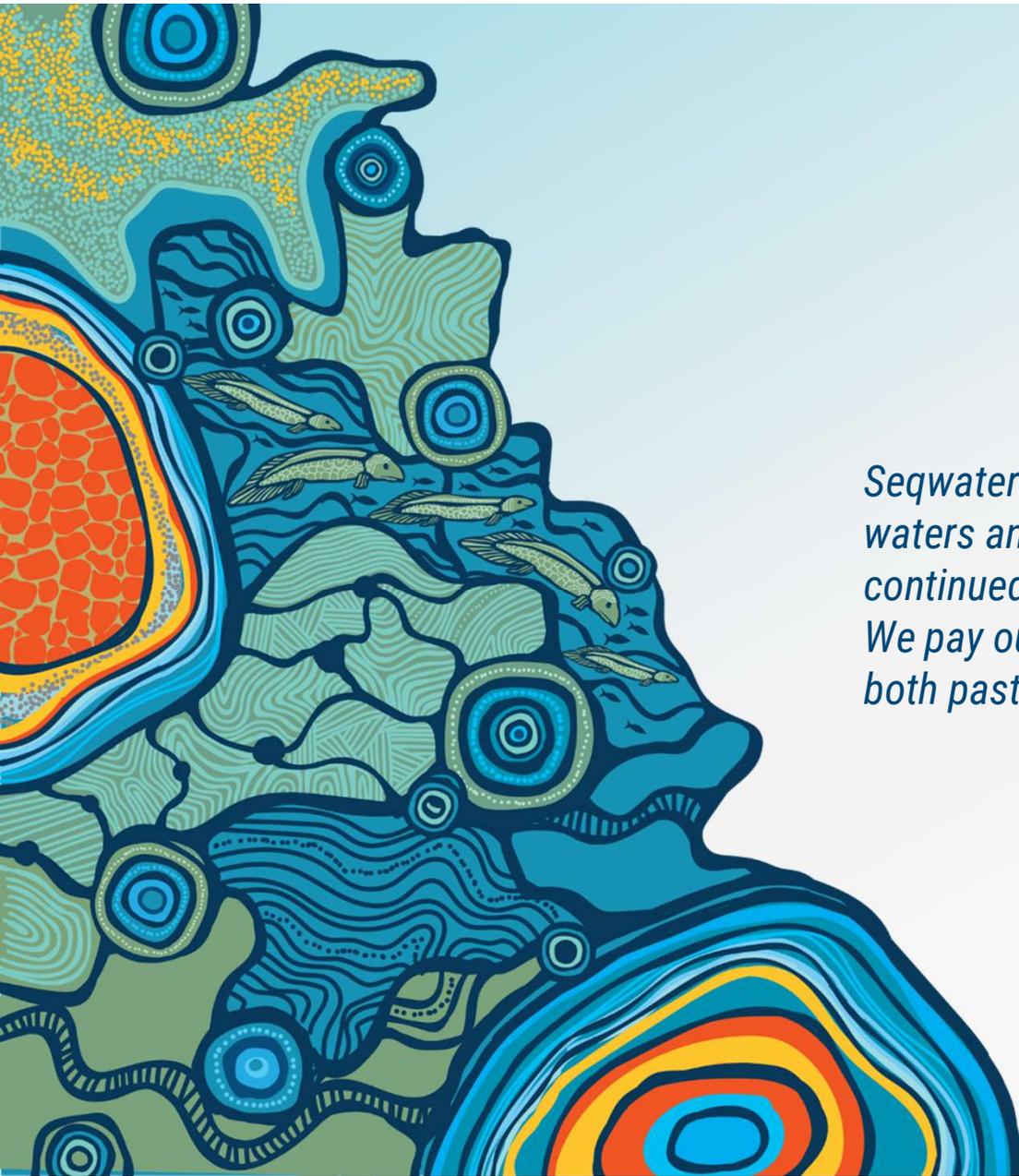
**Emma Thomas**  
Chief Executive Officer



**Stephen Walker**  
General Manager, Asset Strategy and Planning



**Andre Harvey**  
Manager, Commercial Services



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# Welcome from Seqwater CEO, Emma Thomas



*Image: Lake Macdonald Dam*



**Stephen Walker**

*General Manager, Asset  
Strategy and Planning*

*Image: Somerset Dam*



# Spotlight on regional water treatment plant upgrades

## Kilcoy Water Treatment Plant upgrade

- Scope: Capacity upgrade and renewals
- Status: Preliminary business case procured
- Planned commissioning date: 2029/2030
- RFX ~FY28 Q1-Q3

## Esk Water Treatment Plant upgrade

- Scope: Capacity update and renewals
- Status: Preliminary business case procured
- Planned commissioning date: 2029/2030
- RFX ~FY28 Q2-FY29 Q1

## Lowood Water Treatment Plant upgrade

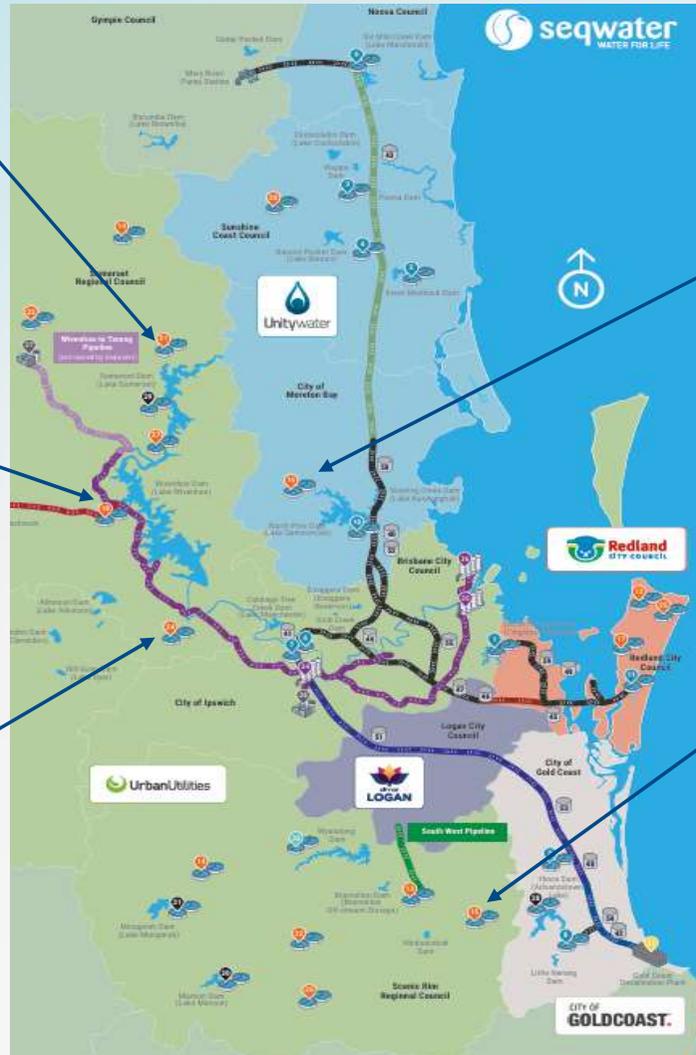
- Scope: Upgrade or Grid connect
- Status: Preliminary business case procured
- Planned commissioning date: 2031
- RFX ~FY29 Q2-Q3

## Dayboro Water Supply Scheme upgrade

- Scope: Grid connection
- Status: Preliminary business case procured
- Planned commissioning date: 2029/2030
- RFX ~FY28 Q1-Q3

## Canungra Water Supply Scheme upgrade

- Scope: Off-stream storage to increase reliability
- Status: Preliminary business case procured
- Planned commissioning date: 2029/2030
- RFX ~FY28 Q1-Q3



Information current as of 4 March 2026

# Infrastructure investment sub-portfolios



## Water Security



## Dam Improvement



## Asset Sustainability

### Notable Updates:

- Wyaralong WTP and associated infrastructure dual ECI nearing completion
- Toowoomba to Warwick Pipeline in final stages of procurement
- Survey works underway on Dayboro and NPI-3
  
- Nearing completion of the cofferdam for the Lake Macdonald Dam Improvement Project
- North Pine Dam Staged Strengthening works underway
- Somerset Dam Improvement Project early works underway
  
- Mt Crosby Critical Electrical Infrastructure project nearing completion
- Refresh of approach to investment programs

# Water Security sub-portfolio

Regional WTP upgrades

Project Program	Cost Scale	Status	FY25/26	FY26/27	FY27/28	FY28/29	FY29/30	FY30/31
Toowoomba to Warwick Pipeline	\$250m - \$500 million	<i>under procurement</i>	Planning, Procurement and Approvals	Construction	Construction	Construction		
Wyaralong WTP & Associated Infrastructure	> \$1 billion	<i>procured</i>	Construction	Construction	Construction	Construction	Construction	Construction
NPI-3 Pipeline Upgrade	> \$1 billion	<i>detailed business case procured</i>	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction	Construction
Mt Crosby Additional Pathogen Barrier	\$50m - \$250 million	<i>concept design procured</i>	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction	Construction
Lowood WTP future capacity	\$50m - \$250 million	<i>concept design procured</i>	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction
Canungra WTP water security augmentation	< \$50 million	<i>concept design procured</i>	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction
Kilcoy WTP upgrade	< \$50 million	<i>concept design procured</i>	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction
Esk WTP capacity upgrade	< \$50 million	<i>concept design procured</i>	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction
Dayboro WTP augmentation	< \$50 million	<i>concept design procured</i>	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction
Mt Crosby Westbank WTP solids handling	\$50m - \$250 million	<i>concept design procured</i>	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction
South Regional Water Pipeline Upgrade (Camerons Hill to Logan South - Stage 1)	\$50m - \$250 million	<i>in planning</i>	Planning	Planning	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction
South Regional Water Pipeline Beenleigh Offtake	< \$50 million	<i>not yet commenced</i>	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction
Green Hill to Tarragindi & Wellers Hill Modifications	< \$50 million	<i>not yet commenced</i>	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction
Mudgeeraba backup supply connection (50ML/Day)	< \$50 million	<i>not yet commenced</i>	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Business Case and Detailed Design	Construction

Note – cost ranges include owner’s costs.

Timeframes and cost are indicative only and subject to change.

Information current as of March 2026

Planning

Construction

Business Case and Detailed Design

Planning, Procurement and Approvals

# Dam Improvement sub-portfolio

Project Program	Cost Scale	Status	FY25/26	FY26/27	FY27/28	FY28/29	FY29/30	FY30/31
North Pine Dam Staged Strengthening	\$50m - \$200 million	<i>in construction</i>	Construction	Construction				
Lake Macdonald Dam Improvement Project	\$250m - \$500 million	<i>in construction</i>	Construction	Construction	Construction	Construction	Construction	
Somerset Dam Improvement Project	> \$1 billion	<i>detailed design procured</i>	Business Case and Detailed Design	Planning, Procurement and Approvals	Construction	Construction	Construction	Construction
North Pine Dam Improvement Project	> \$1 billion	<i>detailed design procured</i>	Business Case and Detailed Design	Business Case and Detailed Design	Planning, Procurement and Approvals	Construction	Construction	Construction
Wivenhoe Dam Improvement Project	> \$1 billion	<i>preliminary design procured</i>	Planning	Planning	Business Case and Detailed Design	Planning, Procurement and Approvals	Construction	Construction

**Note – cost ranges include owner’s costs.**  
**Timeframes and cost are indicative only and subject to change.**  
 Information current as of March 2026

- Planning
- Construction
- Business Case and Detailed Design
- Planning, Procurement and Approvals



# Asset Sustainability sub-portfolio

Project Program	Cost Scale	Status	FY25/26	FY26/27	FY27/28	FY28/29	FY29/30	FY30/31
Networks Delivery and Investment Programs	\$250m - \$500 million	<i>move from project to program approach</i>	Construction	Construction	Construction	Construction	Construction	Construction
Dams, Weirs and Civil Delivery and Investment Programs	\$50m - \$250 million		Construction	Construction	Construction	Construction	Construction	Construction
Electrical and Energy Delivery and Investment Programs	\$50m - \$250 million		Construction	Construction	Construction	Construction	Construction	Construction
Water Treatment Plant Delivery and Investment Programs	\$250m - \$1 billion		Construction	Business Case and Detailed Design	Construction	Construction	Construction	Construction
Image Flat WTP Renewal and Upgrade	\$250m - \$500 million	<i>in development</i>	Construction	Construction	Business Case and Detailed Design	Business Case and Detailed Design	Construction	Construction
Noosa WTP Renewal to 30ML/d (existing)	\$250m - \$500 million	<i>in development</i>	Construction	Construction	Business Case and Detailed Design	Business Case and Detailed Design	Construction	Construction
Capalaba WTP Renewal to existing capacity (18ML/d)	\$50m - \$250 million	<i>not yet commenced</i>	Construction	Construction	Construction	Business Case and Detailed Design	Business Case and Detailed Design	Construction

Note – cost scale is for 5-year total.

Timeframes and costs are indicative only and subject to change.

Information current as of March 2026

■ Planning  
■ Construction

■ Business Case and Detailed Design  
■ Planning, Procurement and Approvals



**Andre Harvey**  
*Manager, Commercial  
Services*

*Image: Landers Shute Water Treatment Plant*



# Modernising procurement to enable better outcomes

Key improvements underway to create a more collaborative, transparent, and future-ready supply chain - where high performance is enabled, recognised, and rewarded.



## Procurement Digitisation

- **Going live with Zycus on 23 March 2026**, using a phased approach to modernise and streamline supplier engagement.



## Forward Planning and Visibility

- Trialling a three-month **forward procurement pipeline** from July 2026; accessible via Seqwater's website.



## QPP2026 Alignment

- **Seqwater** is updating commercial content to **align** with the recently released **QPP 2026**.

# Forward procurement plan to June 2026

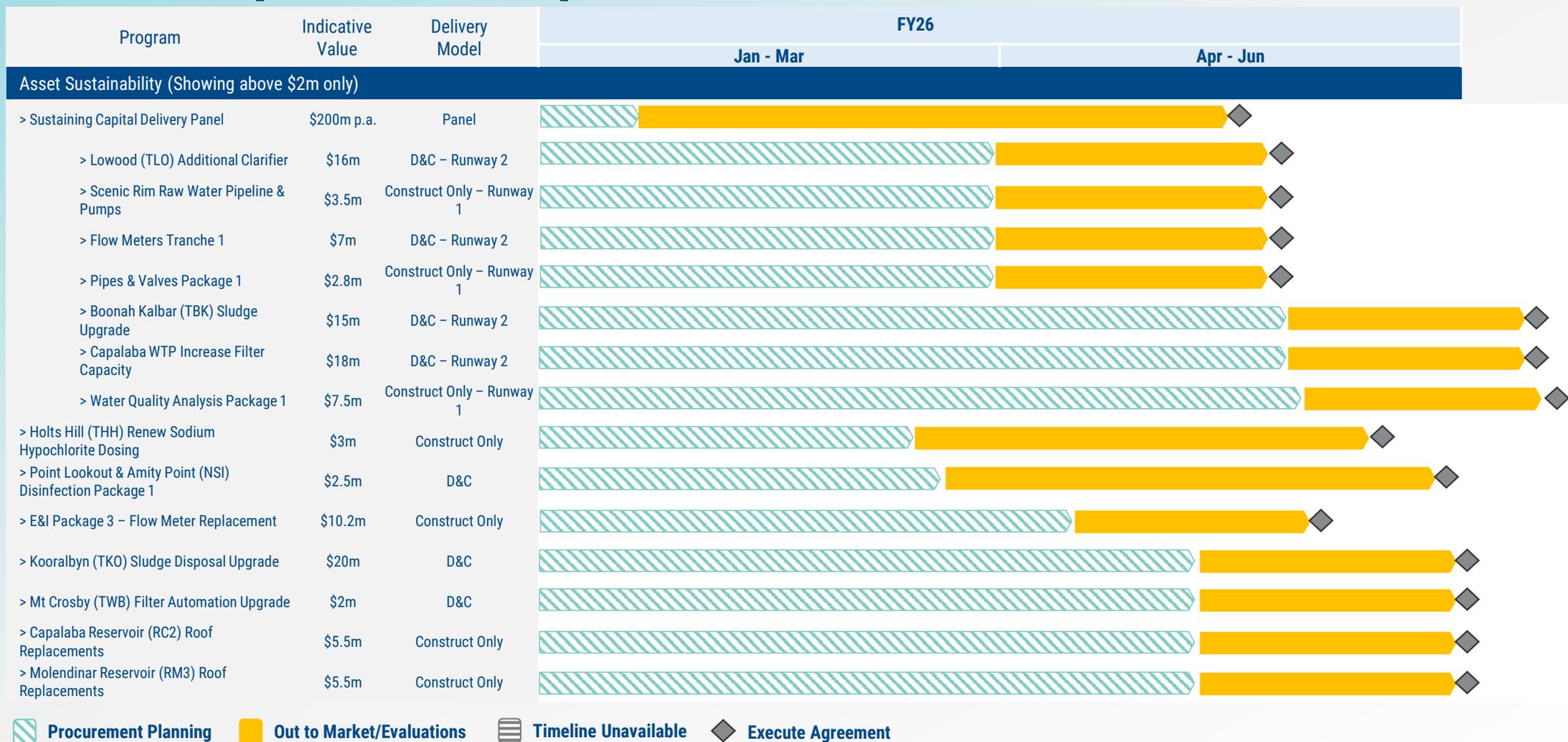
Program	Indicative Value	Delivery Model	FY26	
			Jan - Mar	Apr - Jun
<b>Water Security</b>				
> Toowoomba to Warwick Pipeline	\$250m	ETI	[Yellow bar with diamond icon]	
> Northern Pipeline Interconnector – Stage 3	>\$1 billion	TBC	[Hatched bar with text: EOI release FY28 -> Contract award FY29/30]	
<b>Dam Improvement</b>				
> Somerset Cottages Refurbishment	\$4.5m	Construct Only	[Hatched bar]	[Yellow bar with diamond icon]
> North Pine Dam Improvement Project Detailed Business Case	\$1.4m	Professional Services	[Hatched bar]	[Yellow bar with diamond icon]
> Somerset Dam Alliance	\$250-500m	Alliance	[Hatched bar]	[Yellow bar with diamond icon]

 Procurement Planning
  Out to Market/Evaluations
  Timeline Unavailable
  Execute Agreement

**Note:** The program schedule is subject to change based on market engagement outcomes and associated procurement processes.

Information current as of March 2026

# Forward procurement plan to June 2026



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Information current as of March 2026

# Forward Procurement Pipeline – Market Awareness

Indicative view of upcoming procurement activity

Month	Category	Opportunity	Procurement Pathway	Indicative Scale	Status	Supplier Preparation / Next Steps
<b>March</b>	Capital	• Somerset Cottages Refurbishment	Panel / Select RFT	\$3m-5m	Confirmed	• Ensure relevant building & heritage capability; shortlisted suppliers only
March	Capital	• Sustaining Capital Panel	Shortlist → RFO	\$200m p.a. \$2-15m per package	Confirmed	• Shortlisted EOI respondents to prepare RFO submissions
March	Digital	• Digital Forms & Development Services	Panel / Select RFT	\$3m-5m	Confirmed	• Digital Forms Development
March	Digital	• Enterprise Data & Collaboration Services	Panel / Select RFT	\$3m-5m	Confirmed	• Advanced Analytics Services
March	Digital	• IT & OT Networks & Infrastructure Services	Panel / Select RFT	\$3m-5m	Confirmed	• Network Design • Cloud Network Services
March	Digital	• Cloud & Integration Services	Panel / Select RFT	\$3m-5m	Confirmed	• IaaS, PaaS • Development & FinOps
March	Digital	• Cyber Security Services	Panel / Select RFT	\$3m-5m	Confirmed	• Cyber Strategy, Governance & Assurance, Security Architecture and Network Design
<b>April</b>	Environment	• Catchment Services	Two-stage RFT	\$10m-30m	Confirmed	• Prepare local delivery model, SME participation, environmental credentials
April	Capital	• SDIP Alliance	Open EOI → Shortlist → Alliance	\$250m-500m	Confirmed	• Alliance capability, collaborative delivery, outcomes focus
<b>May</b>	–	• Strategic sourcing under development	–	–	Indicative	Further opportunities to be advised; monitor advance notices

Information current as of 4 March 2026

# For more information

## Seqwater Capital Program Market Briefing March 2026

- Presentation and recording will be posted to Seqwater website
- New Supplier Registration 'doing business with Seqwater'
  - [www.seqwater.com.au/supplier-information](http://www.seqwater.com.au/supplier-information)
  - [commercialservices@seqwater.com.au](mailto:commercialservices@seqwater.com.au) for any questions

## Next Capital Program Briefing

- Next Capital Program Market Briefing - August 2026 - held twice-yearly



*Image: Gold Creek*

Any media enquiries, please contact [media@seqwater.com.au](mailto:media@seqwater.com.au) or **3247 3000**

