

Capital Program Market Briefing

6 August 2026



Agenda

- Introduction and welcome
- Executive General Manager update
- Spotlight on the SEQ Water Grid
- Streamlining and meeting industry sophistication in procurement practices



Martin Gallagher

Manager, Commercial and Contract Management



Sarah Dixon

Executive General Manager, Infrastructure Planning & Capital Delivery



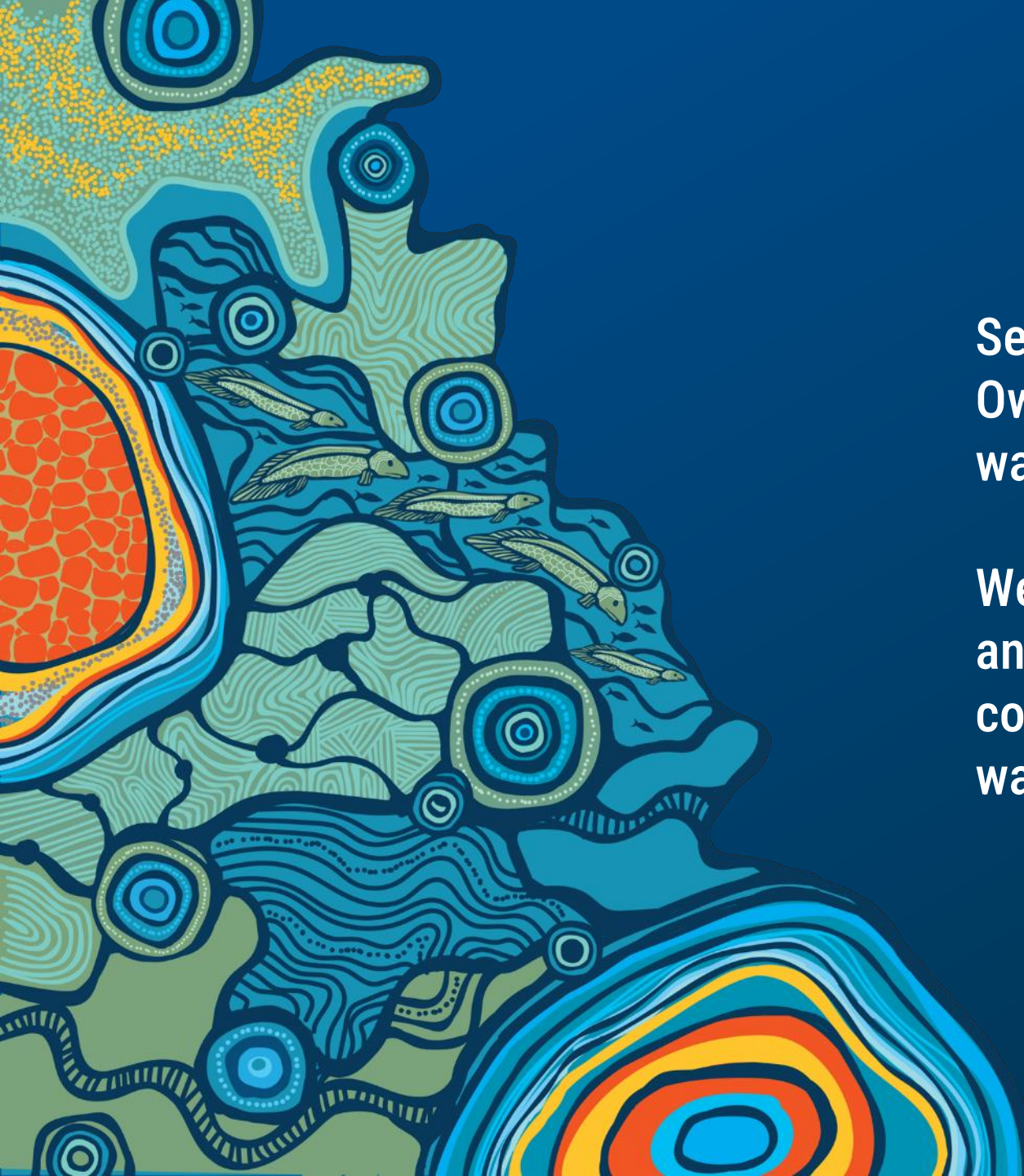
Stephen Walker

General Manager, Asset Strategy and Planning



Matt Woodd-Smith

Procurement Portfolio Manager, Capital Delivery



Seqwater acknowledges the Traditional Owners of the land, catchments and waterways on which we live, work and play.

We pay our respects to Elders past, present and emerging; and acknowledge their continued connection to the land, water and culture of this area.



Sarah Dixon

*Executive General
Manager, Infrastructure
Planning and Capital
Delivery*

Image: Wyaralong Dam





Stephen Walker

*General Manager, Asset
Strategy and Planning*

Image: North Pine Dam



Spotlight on the SEQ Water Grid – Network assets

Snapshot of the SEQ Water Grid – Network assets

- 600 km+ bulk water pipelines
- 33 bulk water reservoirs
- 22 pump stations

Opportunities and challenges

- Ability to transfer water across the region to balance supplies and improve resilience
- Capacity bottlenecks at some locations with population growth increasing pressure
- Most assets buried so condition difficult to gauge



Network capability priorities

- Finalisation of the South West Pipeline connecting Beaudesert WSS to the grid and supporting growth in this region
- Northern Pipeline Interconnector Stage 3 augmentation
- Connection of the Wyalong Dam and water treatment plant to the Grid
- Connection of Dayboro to the Grid

Network asset sustainability priorities

- Trunk main valve replacements and renewals
- Flowmeter renewals
- Reservoir refurbishments



Infrastructure investment sub-portfolios



Water Security



Dam Improvement



Asset Sustainability

Notable Updates:

- Toowoomba to Warwick Pipeline Stage 1 contract awarded to CPB Contractors Pty Ltd and NACAP Pty Ltd through a joint venture
- Wyaralong WTP and associated infrastructure dual ECI nearing completion
- Lake Macdonald dam wall demolished and work underway on new dam wall
- North Pine Dam Staged Strengthening progressing well on site
- Commencement of Leslie Harrison Dam safety works Stage 2
- Mt Crosby basins package 1 commencement

Water Security sub-portfolio

Project Program	Cost Scale	Status	FY26/27				FY27/28				FY28/29				FY29/30				FY30/31			
			1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Toowoomba to Warwick Pipeline Stage 1	\$250 - \$500 million	S4 - Construction																				
Wyaralong WTP & Associated Infrastructure	> \$1billion	S3 - Investment Decision																				
NPI-3 pipeline upgrade	> \$1billion	S2 - Detailed Business Case																				
Mt Crosby Additional Pathogen barrier	\$50 - \$250 million	S2 - Detailed Business Case																				
Mt Crosby West Bank WTP solids handling	\$50 - \$250 million	S1 - Preliminary Business Case																				
Lowood WTP future capacity	\$50 - \$250 million	S1 - Preliminary Business Case																				
Kilcoy WTP upgrade	< \$50 million	S2 - Detailed Business Case																				
Canungra WTP water security augmentation	< \$50 million	S1 - Preliminary Business Case																				
Esk WTP capacity upgrade	< \$50 million	S1 - Preliminary Business Case																				
Dayboro WTP augmentation	< \$50 million	S1 - Preliminary Business Case																				
Southern Regional Water Pipeline Upgrade (Cameron's Hill to Logan South - Stage 1)	\$50 - \$250 million	In planning																				
Southern Regional Water Pipeline Beenleigh Offtake	< \$50 million	Not yet commenced																				
Green Hill to Tarragindi and Wellers Hill Modifications	< \$50 million	Not yet commenced																				
Mudgeeraba backup supply connection (50ML/day)	< \$50 million	Not yet commenced																				

Note – cost ranges include owner's costs.
Timeframes and costs are indicative only and subject to change.

	S0 - Strategic Business Case
	S1 - Preliminary Business Case
	S2 - Detailed Business Case
	S3 - Investment Decision
	S4 - Construction



Dam Improvement sub-portfolio

			FY26/27				FY27/28				FY28/29				FY29/30				FY30/31			
Project Program	Cost Scale	Status	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Lake Macdonald Dam Improvement Project	\$250 - \$500 million	S4 - Construction																				
North Pine Dam Staged Strengthening	\$50 - \$200 million	S4 - Construction																				
North Pine Dam Improvement Project	> \$1 billion	S2 - Detailed Business Case																				
Somerset Dam Improvement Project	> \$1 billion	S2 - Detailed Business Case																				
Wivenhoe Dam Improvement Project	> \$1 billion	S1 - Preliminary Business Case																				

	S0 - Strategic Business Case
	S1 - Preliminary Business Case
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Asset Sustainability sub-portfolio

Renewals Delivery Programs

Recreation

- Amenities blocks & shelters
- Wastewater systems
- Road, transport, drainage & stormwater
- Water access infrastructure
- Landscaping
- Trails & pathways

Dams, Weirs and Civils

- Dams
- Weirs
- Civils
- Coatings
- Irrigation

Water Treatment Plants

- Rotables
- Concrete & Coating Repair
- Filters
- Chem Systems
- Process Facilities
- Mech Systems

Network

- Reservoirs
- Valves
- Flowmeters
- Pipelines
- Water Quality
- Pump Stations

Electrical & Energy Systems

- Switchboard
- Solar
- Variable Speed Drive
- Generator
- Safety & Protection
- Demand & Metering

Renewals Projects

One-off/bespoke renewal projects (individual or bundled)



Matt Woodd-Smith

*Procurement Portfolio
Manager, Capital
Delivery*

Modernising procurement

Building a simpler, more transparent and future-ready procurement experience — enabling better outcomes for Seqwater, suppliers and the communities we serve.



DIGITAL PROCUREMENT NOW LIVE

- Zycus Source-to-Contract is live.
- Suppliers will engage through the Zycus Supplier Network.
- Simpler, more consistent and transparent procurement.



GREATER VISIBILITY OF WHAT'S COMING

- Six-month forward procurement pipeline published today.
- Earlier visibility supports better supplier planning and engagement.
- Available on Seqwater's website.



MODERNISING SUPPLIER PANELS

- Asset Renewal Panel — August 2026.
- Catchment Services Panel — October 2026.
- Engineering Services Panel.
- More fit-for-purpose panels to improve access, competition and delivery.

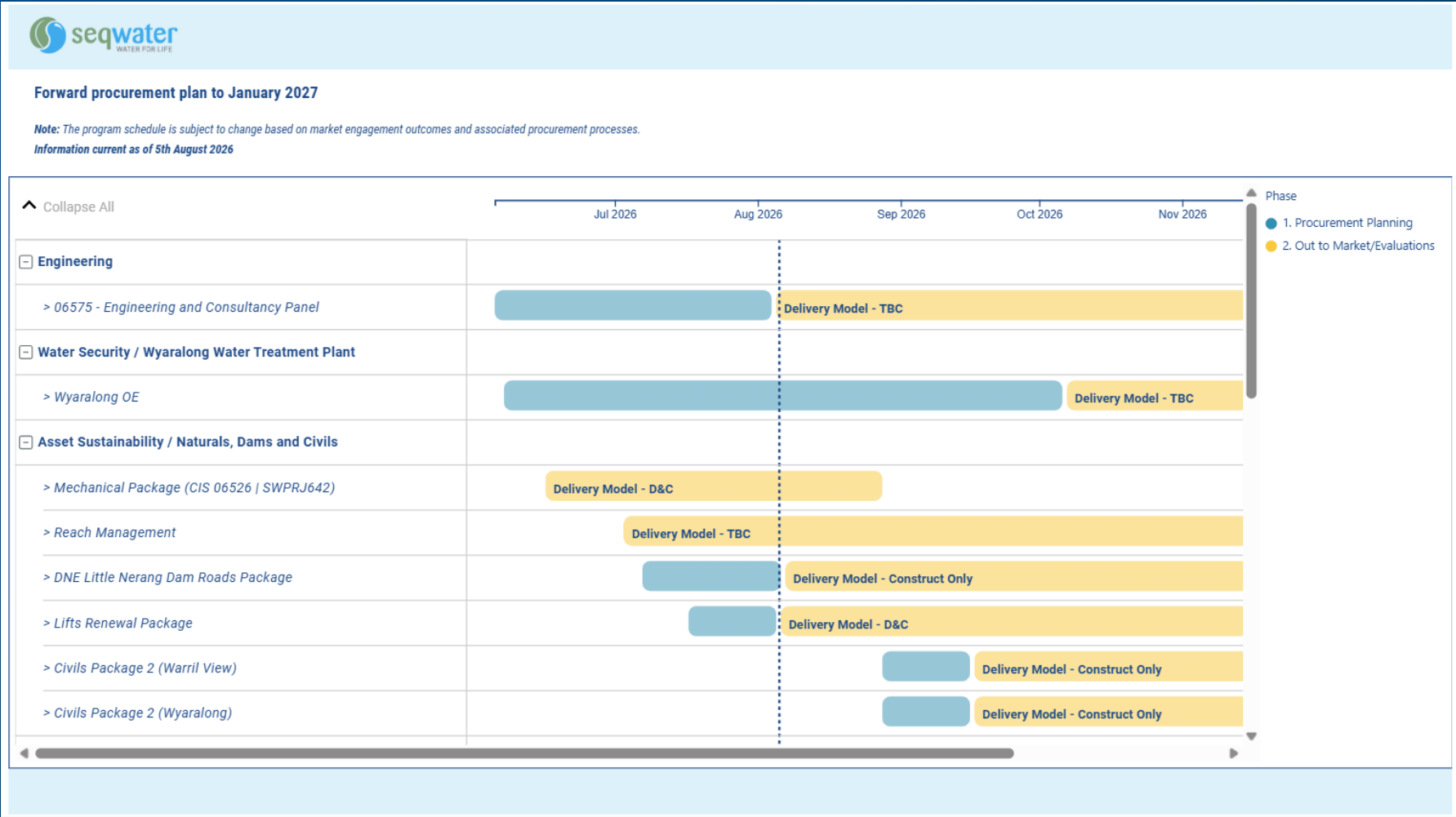


PROCUREMENT TRANSFORMATION

- Shortlisted for industry awards (Best Approach to Risk Mitigation and Best Procurement Transformation & Change Program through CIPS).
- Recognition of Seqwater's procurement reform and innovation.

Forward Procurement Pipeline – Market Awareness

www.seqwater.com.au/supplier-market-engagement



For more information

Seqwater Capital Program Market Briefing August 2026

- Presentation and recording will be posted to Seqwater website
- Questions to commercialservices@seqwater.com.au

New Supplier Registration

- Access new supplier registration form via QR code, or via the Supplier webpage



Next Capital Program Market Briefing

- February 2027

Media Enquiries

- Please contact media@seqwater.com.au or 07 3247 3000



Image: Mary River intake

Thank you

